Amgen Inc.
Condensed Consolidated Statements of Income - GAAP
(In millions, except per share data)
(Unaudited)

| Revenues:         \$ 4,201         \$ 3,877         \$ 12,302         \$ 11,38           Other revenues                             |    |
|---|----|
| Product sales   |    |
| Other revenues  | _  |
| Total revenues  | 8  |
| Operating expenses:  Cost of sales (excludes amortization of certain acquired intangible assets presented below) 705 605 2,066 1,77 | 1_ |
| Cost of sales (excludes amortization of certain acquired intangible assets presented below) 705 605 2,066 1,77                      | 9  |
| Cost of sales (excludes amortization of certain acquired intangible assets presented below) 705 605 2,066 1,77                      |    |
|   |    |
| Poscorch and dovolonment 990 761 2.442 2.31   | 1  |
| 1\c3carc1 and development   | 6  |
| Selling, general and administrative   | 8  |
| Amortization of certain acquired intangible assets 74 74 221 22   | 1  |
| Other   | 3  |
| Total operating expenses  | 9  |
| Operating income  | 0  |
| Interest expense, net   | 5  |
| Interest and other income, net  | 4  |
| Income before income taxes  | 9  |
| Provision for income taxes         156         -         529         35   | 0  |
| Net income  | 9  |
| Earnings per share:   |    |
| Basic\$ 1.44 \$ 0.50 \$ 4.57 \$ 2.9   | 8  |
| Diluted\$ 1.41 \$ 0.50 \$ 4.51 \$ 2.9   | 6  |
| Average shares used in calculation of earnings per share:   |    |
| Basic   | 2  |
| Diluted   | 0  |

## Amgen Inc. Condensed Consolidated Balance Sheets - GAAP (In millions) (Unaudited)

|  | September 30,<br>2012 |          | Dec        | ember 31,<br>2011 |
|--|-----------------------|----------|------------|-------------------|
| Assets   |                       |          |            |                   |
| Current assets:                                  |                       |          |            |                   |
| Cash, cash equivalents and marketable securities | \$                    | 25,374   | \$         | 20,641            |
| Trade receivables, net                           |                       | 2,696    |            | 2,896             |
| Inventories                                      |                       | 2,769    |            | 2,484             |
| Other current assets                             |                       | 1,766    |            | 1,572             |
| Total current assets                             |                       | 32,605   |            | 27,593            |
| Property, plant and equipment, net               |                       | 5,381    |            | 5,420             |
| Intangible assets, net                           |                       | 3,680    |            | 2,584             |
| Goodwill   |                       | 12,589   |            | 11,750            |
| Other assets                                     |                       | 1,193    |            | 1,524             |
| Total assets                                     | \$                    | 55,448   | \$         | 48,871            |
|  |                       | <u> </u> | ' <u>-</u> |                   |
| Liabilities and Stockholders' Equity             |                       |          |            |                   |
| Current liabilities:                             |                       |          |            |                   |
| Accounts payable and accrued liabilities         | \$                    | 5,909    | \$         | 5,670             |
| Current portion of long-term debt                |                       | 2,458    |            | 84                |
| Total current liabilities                        |                       | 8,367    |            | 5,754             |
| Long-term debt                                   |                       | 24,020   |            | 21,344            |
| Other non-current liabilities                    |                       | 3,159    |            | 2,744             |
| Stockholders' equity                             |                       | 19,902   |            | 19,029            |
| Total liabilities and stockholders' equity       | \$                    | 55,448   | \$         | 48,871            |
| Shares outstanding                               |                       | 768      |            | 796               |

|   | Three months ended September 30, |              |          | Nine months ended<br>September 30, |          |                |          |                  |
|---|----------------------------------|--------------|----------|------------------------------------|----------|----------------|----------|------------------|
|   |                                  | 2012         |          | 2011                               | :        | 2012           | 2011     |                  |
| GAAP cost of sales  | \$                               | 705          | \$       | 605                                | \$       | 2,066          | \$       | 1,771            |
| Adjustments to cost of sales:  Incremental expense resulting from accelerating depreciation and/or accruing losses for facility operating leases as a result of our transaction with Boehringer Ingelheim involving our Fremont, California |                                  |              |          |                                    |          |                |          |                  |
| manufacturing facility  |                                  | (21)         |          | (10)                               |          | (42)           |          | (54)             |
| Acquisition-related expenses  |                                  | (7)          |          | (10)                               |          | (7)            |          | (7)              |
| Stock option expense (a)  |                                  | (3)          |          | (2)                                |          | (9)            |          | (8)              |
| Total adjustments to cost of sales Adjusted cost of sales   | \$                               | (31)<br>674  | \$       | (12)<br>593                        | \$       | 2,008          | \$       | (69)<br>1,702    |
| rapace out of tales   | Ψ                                | 014          | <u> </u> | 000                                | Ψ        | 2,000          | <u> </u> | 1,702            |
| GAAP research and development expenses  | \$                               | 880          | \$       | 761                                | \$       | 2,442          | \$       | 2,316            |
| Adjustments to research and development expenses:   |                                  | (4.4)        |          | (2)                                |          | (24)           |          | (27)             |
| Acquisition-related expenses  Certain charges pursuant to our continuing efforts to improve cost efficiencies in our operations   |                                  | (14)<br>(12) |          | (2)                                |          | (34)<br>(12)   |          | (27)             |
| Reversal of previously accrued expenses for bonuses and stock-based compensation awards, which  |                                  | (12)         |          |                                    |          | (12)           |          |                  |
| were forfeited as a result of the employees' termination pursuant to our continuing efforts to improve cost efficiencies in our operations  |                                  |              |          | 12                                 |          |                |          | 12               |
| Stock option expense (a)  |                                  | (5)          |          | (8)                                |          | (17)           |          | (27)             |
| Total adjustments to research and development expenses  |                                  | (31)         |          | 2                                  |          | (63)           |          | (42)             |
| Adjusted research and development expenses  | \$                               | 849          | \$       | 763                                | \$       | 2,379          | \$       | 2,274            |
| GAAP selling, general and administrative expenses   | \$                               | 1,127        | \$       | 1,125                              | \$       | 3,431          | \$       | 3,278            |
| Adjustments to selling, general and administrative expenses:  | Ψ                                | 1,121        | Ψ        | 1,120                              | Ψ        | 5,451          | Ψ        | 3,270            |
| Acquisition-related expenses  |                                  | (11)         |          | (3)                                |          | (45)           |          | (11)             |
| Stock option expense (a)  Total adjustments to selling, general and administrative expenses   |                                  | (6)<br>(17)  |          | (9)                                |          | (20)           |          | (32)             |
| Adjusted selling, general and administrative expenses   | \$                               | 1,110        | \$       | 1,113                              | \$       | 3,366          | \$       | 3,235            |
|   |                                  | -,,          | <u> </u> | .,                                 | <u> </u> | 0,000          | Ť        | 5,255            |
| GAAP operating expenses   | \$                               | 2,896        | \$       | 3,419                              | \$       | 8,355          | \$       | 8,459            |
| Adjustments to operating expenses:  |                                  | (0.1)        |          | (4.0)                              |          | (50)           |          | (00)             |
| Adjustments to cost of sales Adjustments to research and development expenses   |                                  | (31)<br>(31) |          | (12)<br>2                          |          | (58)<br>(63)   |          | (69)<br>(42)     |
| Adjustments to selling, general and administrative expenses   |                                  | (17)         |          | (12)                               |          | (65)           |          | (43)             |
| Non-cash amortization of product technology rights acquired in a prior year business combination  |                                  | (74)         |          | (74)                               |          | (221)          |          | (221)            |
| Certain charges pursuant to our continuing efforts to improve cost efficiencies in our operations   |                                  | (36)         |          | (68)                               |          | (106)          |          | (79)             |
| Write-off of a non-key contract asset acquired in a business combination  Expense resulting from changes in the estimated fair values of the contingent consideration   |                                  | (19)         |          | -                                  |          | (19)           |          | -                |
| obligations related to a prior year business combination  |                                  | (2)          |          | (6)                                |          | (5)            |          | (9)              |
| Expenses related to various legal proceedings   |                                  | (53)         |          | (780)                              |          | (65)           |          | (785)            |
| Total adjustments to operating expenses Adjusted operating expenses   | \$                               | 2,633        | \$       | (950)<br>2,469                     | \$       | (602)<br>7,753 | \$       | (1,248)<br>7,211 |
| Aujusteu operating expenses   | Φ_                               | 2,033        | <u> </u> | 2,409                              | Ф        | 1,155          | <u> </u> | 1,211            |
| GAAP operating income   | \$                               | 1,423        | \$       | 525                                | \$       | 4,489          | \$       | 3,150            |
| Adjustments to operating expenses   | _                                | 263          | _        | 950                                | _        | 602            | _        | 1,248            |
| Adjusted operating income   | \$                               | 1,686        | \$       | 1,475                              | \$       | 5,091          | \$       | 4,398            |
| GAAP income before income taxes   | \$                               | 1,263        | \$       | 454                                | \$       | 4,086          | \$       | 3,099            |
| Adjustments to income before income taxes:  |                                  |              |          |                                    |          |                |          |                  |
| Adjustments to operating expenses   |                                  | 263          |          | 950                                |          | 602            |          | 1,248            |
| Non-cash interest expense associated with our convertible notes  Total adjustments to income before income taxes  |                                  | 298          |          | 983                                |          | 706            |          | 1,357            |
| Adjusted income before income taxes   | \$                               | 1,561        | \$       | 1,437                              | \$       | 4,792          | \$       | 4,456            |
|   |                                  |              |          |                                    |          |                |          |                  |
| GAAP provision for income taxes Adjustments to provision for income taxes:  | \$                               | 156          | \$       | -                                  | \$       | 529            | \$       | 350              |
| Income tax effect of the above adjustments (b)  |                                  | 94           |          | 150                                |          | 232            |          | 275              |
| Income tax benefit related to certain prior period charges excluded from "Adjusted" earnings  |                                  |              |          | 7                                  |          | -              |          | 12               |
| Total adjustments to provision for income taxes Adjusted provision for income taxes   | \$                               | 94<br>250    | \$       | 157<br>157                         | \$       | 232<br>761     | \$       | 287<br>637       |
| Aujuseu provision for mounte taxes  | φ                                | 200          | φ        | 101                                | Ф        | 101            | φ        | 03/              |
| GAAP net income   | \$                               | 1,107        | \$       | 454                                | \$       | 3,557          | \$       | 2,749            |
| Adjustments to income before income taxes, net of the tax effect of the above adjustments   |                                  | 204          |          | 833                                |          | 474            |          | 1,082            |
| Income tax benefit related to certain prior period charges excluded from "Adjusted" earnings  | •                                | 1 211        | •        | 1 280                              | •        | 4 024          | •        | 3 810            |
| Adjusted net income   | Þ                                | 1,311        | \$       | 1,280                              | \$       | 4,031          | \$       | 3,819            |

The following table presents the computations for GAAP and "Adjusted" diluted EPS, computed under the treasury stock method. "Adjusted" EPS presented below excludes stock option expense:

|   | Three months ended<br>September 30, 2012 |         |            |         |      |     |       |            |          |     |  |
|---|--|---------|------------|---------|------|-----|-------|------------|----------|-----|--|
|   | G  | AAP     | "Adjusted" |         |      | - 0 | BAAP  | "Ac        | ljusted" |     |  |
| Income (Numerator):  Net income for basic and diluted EPS | \$                                       | 1,107   | \$         | 1,311   | •    | \$  | 454   | \$         | 1,280    |     |  |
| Shares (Denominator):                                     |  |         |            |         |      |     |       |            |          |     |  |
| Weighted-average shares for basic EPS                     |  | 771     |            | 771     |      |     | 907   |            | 907      |     |  |
| Effect of dilutive securities                             |  | 12      |            | 12      | (*)  |     | 7     |            | 6        | (*) |  |
| Weighted-average shares for diluted EPS                   |  | 783     |            | 783     | _    |     | 914   |            | 913      |     |  |
| Diluted EPS   | \$                                       | 1.41    | \$         | 1.67    |      | \$  | 0.50  | \$         | 1.40     |     |  |
|   |  | ine mon |            |         |      |     |       |            |          |     |  |
|   |  | AAP     |            | justed" | GAAP |     |       | "Adjusted" |          |     |  |
| Income (Numerator):  Net income for basic and diluted EPS |  | 3,557   | \$         | 4,031   |      | \$  | 2,749 | \$         |          |     |  |
| Shares (Denominator):                                     |  |         |            |         |      |     |       |            |          |     |  |
| Weighted-average shares for basic EPS                     |  | 779     |            | 779     |      |     | 922   |            | 922      |     |  |
| Effect of dilutive securities                             |  | 10      |            | 10      | _(*) |     | 8     |            | 7        | *)  |  |
| Weighted-average shares for diluted EPS                   |  | 789     |            | 789     |      |     | 930   |            | 929      |     |  |
| Diluted earnings per share                                | \$                                       | 4.51    | \$         | 5.11    |      | \$  | 2.96  | \$         | 4.11     |     |  |

- (\*) Dilutive securities used to compute "Adjusted" diluted EPS for the three and nine months ended September 30, 2012 and 2011 were computed under the treasury stock method assuming that we do not expense stock options.
- (a) For the three and nine months ended September 30, 2012 and 2011, the total pre-tax expense for employee stock options was \$14 million and \$46 million, respectively and \$19 million and \$67 million, respectively.

"Adjusted" diluted EPS including the impact of stock option expense for the three and nine months ended September 30, 2012 and 2011 was as follows:

|  | Th | ree mor<br>Septem |    |        | N  | nded<br>0, |      |        |
|--|----|-------------------|----|--------|----|------------|------|--------|
|  | 2  | 2012 2011         |    | 2012   |    | 2          | 2011 |        |
| "Adjusted" diluted EPS, excluding stock option expense | \$ | 1.67              | \$ | 1.40   | \$ | 5.11       | \$   | 4.11   |
| Impact of stock option expense (net of tax)            |    | (0.01)            | _  | (0.01) |    | (0.04)     |      | (0.05) |
| "Adjusted" diluted EPS, including stock option expense | \$ | 1.66              | \$ | 1.39   | \$ | 5.07       | \$   | 4.06   |

(b) The tax effect of the adjustments between our GAAP and "Adjusted" results takes into account the tax treatment and related tax rate(s) that apply to each adjustment in the applicable tax jurisdiction(s). Generally, this results in a tax impact at the U.S. marginal tax rate for certain adjustments, including amortization of intangible assets and non-cash interest expense associated with our convertible notes, whereas the tax impact of other adjustments, including stock option expense, depends on whether the amounts are deductible in the tax jurisdictions where the expenses are incurred or the asset is located and the applicable tax rate(s) in those jurisdictions. Due to these factors, the effective tax rates for the adjustments to our GAAP income before income taxes, for the three and nine months ended September 30, 2012 and 2011 were 31.5% and 32.9% and 15.3% and 20.3%, respectively.

Amgen Inc.
Reconciliation of GAAP Debt Outstanding to "Adjusted" Debt Outstanding (In millions)
(Unaudited)

|                    |              | •    | ments for<br>ounting |              |
|--------------------|--------------|------|----------------------|--------------|
| -                  | GAAP         | stan | dard (a)             | <br>djusted" |
| September 30, 2011 | \$<br>14,265 | \$   | 188                  | \$<br>14,453 |
| September 30, 2012 | \$<br>26,478 | \$   | 48                   | \$<br>26,526 |

(a) To exclude the impact of bifurcating the debt and equity components of our convertible notes as required by U.S. accounting standards for these securities commencing in 2009.

## Reconciliation of Free Cash Flow (In millions) (Unaudited)

## Three months ended September 30,

| _                          |    |       |    |       |  |  |
|----------------------------|----|-------|----|-------|--|--|
|                            |    | 2012  |    | 2011  |  |  |
| Cash Flows from Operations | \$ | 1,723 | \$ | 969   |  |  |
| Capital Expenditures       |    | (173) |    | (120) |  |  |
| Free Cash Flow             | \$ | 1,550 | \$ | 849   |  |  |

Amgen Inc.
Reconciliation of GAAP EPS Guidance to "Adjusted"
EPS Guidance for the Year Ending December 31, 2012
(Unaudited)

|  |         | 2012 |         |
|--|---------|------|---------|
| GAAP EPS (diluted) guidance  | \$ 5.79 | -    | \$ 5.89 |
| Known adjustments to arrive at "Adjusted" earnings*:               |         |      |         |
| Amortization of certain acquired intangible assets(a)              |         | 0.24 |         |
| Charges associated with cost savings initiatives(b)                |         | 0.13 |         |
| Acquisition-related expenses(c)                                    |         | 0.12 |         |
| Non-cash interest expense associated with our convertible notes(d) |         | 0.11 |         |
| Stock option expense(e)  |         | 0.05 |         |
| Legal settlements(f)   |         | 0.06 |         |
| "Adjusted" EPS (diluted) guidance                                  | \$ 6.50 | -    | \$ 6.60 |

- \* The known adjustments are presented net of their related aggregate tax impact of approximately \$0.36 per share.
- (a) To exclude the non-cash amortization of product technology rights acquired in a prior year business combination.
- (b) To exclude certain charges pursuant to our continuing efforts to improve cost efficiencies in our operations.
- (c) To exclude acquisition-related expenses.
- $\begin{tabular}{ll} \begin{tabular}{ll} \beg$
- (e) To exclude stock option expense.
- (f) To exclude the expenses related to various legal proceedings.

Reconciliation of GAAP Tax Rate Guidance to "Adjusted" Tax Rate Guidance for the Year Ending December 31, 2012 (Unaudited)

|  | 2012 with | PR e | xcise tax | 2012 without PR excise ta |   |       |  |  |
|--|-----------|------|-----------|---------------------------|---|-------|--|--|
| GAAP tax rate guidance                               | 10.7%     | -    | 11.9%     | 16.7%                     | - | 17.9% |  |  |
| Tax rate effect of known adjustments discussed above | 3.3%      | -    | 3.1%      | 2.3%                      | - | 2.1%  |  |  |
| "Adjusted" tax rate guidance                         | 14.0%     | -    | 15.0%     | 19.0%                     | - | 20.0% |  |  |