### Reconciliations



#### Amgen Inc.

## Consolidated Statements of Income - GAAP (In millions, except per-share data) (Unaudited)

		Decem	ber 31,		Decemb		mber 31,		
	20	023	20	2022 2023			2	022	
Revenues:									
Product sales	\$	7,833	\$	6,552	\$	26,910	\$	24,801	
Other revenues		363		287		1,280		1,522	
Total revenues		8,196		6,839		28,190		26,323	
Operating expenses:									
Cost of sales		3,112		1,747		8,451		6,406	
Research and development		1,534		1,324		4,784		4,434	
Selling, general and administrative		2,274		1,572		6,179		5,414	
Other		5		(34)		879		503	
Total operating expenses		6,925		4,609		20,293		16,757	
Operating income		1,271		2,230		7,897		9,566	
Other income (expense):									
Interest expense, net		(821)		(415)		(2,875)		(1,406)	
Other income (expense), net		402		(67)		2,833		(814)	
Income before income taxes		852		1,748		7,855		7,346	
Provision for income taxes		85		132		1,138		794	
Net income	\$	767	\$	1,616	\$	6,717	\$	6,552	
Earnings per share:									
Basic	\$	1.43	\$	3.02	\$	12.56	\$	12.18	
Diluted	\$	1.42	\$	3.00	\$	12.49	\$	12.11	
Weighted-average shares used in calculation of earnings per share:									
Basic		535		535		535		538	
Diluted		540		539		538		541	
rt of an oral presentation and is qualified									

Three months ended

Twelve months ended

Provided February 6, 2024, as part of an oral presentation and is qualified by such, contains forward-looking statements, actual results may vary materially; Amgen disclaims any duty to update.



## Amgen Inc. Consolidated Balance Sheets - GAAP (In millions)

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December 31,

December 31,



## Amgen Inc. GAAP to Non-GAAP Reconciliations (Dollars In millions) (Unaudited)

		Three mor Decen				Twelve mo Decem		
		2023		2022		2023		2022
GAAP cost of sales	\$	3,112	\$	1,747	\$	8,451	\$	6,406
Adjustments to cost of sales:								
Acquisition-related expenses (a)		(1,834)		(676)		(3,842)		(2,455)
Certain net charges pursuant to our restructuring and cost savings initiatives		_	_	_	_	(36)	_	_
Total adjustments to cost of sales		(1,834)	_	(676)	_	(3,878)	_	(2,455)
Non-GAAP cost of sales	\$	1,278	\$	1,071	\$	4,573	\$	3,951
GAAP cost of sales as a percentage of product sales		39.7 %		26.7 %		31.4 %		25.8 9
Acquisition-related expenses (a)		(23.4)		(10.4)		(14.3)		(9.9)
Certain net charges pursuant to our restructuring and cost savings initiatives		0.0	_	0.0	_	(0.1)	_	0.0
Non-GAAP cost of sales as a percentage of product sales		16.3 %	_	16.3 %	_	17.0 %	_	15.9 9
GAAP research and development expenses	\$	1,534	\$	1,324	\$	4,784	\$	4,434
Adjustments to research and development expenses:								
Acquisition-related expenses (a)		(28)		(33)		(55)		(93)
Certain net charges pursuant to our restructuring and cost savings initiatives		(12)		_		(29)		_
Total adjustments to research and development expenses		(40)		(33)		(84)		(93)
Non-GAAP research and development expenses	\$	1,494	\$	1,291	\$	4,700	\$	4,341
GAAP research and development expenses as a percentage of product sales		19.6 %		20.2 %		17.8 %		17.9
Acquisition-related expenses (a)		(0.3)		(0.5)		(0.2)		(0.4)
Certain net charges pursuant to our restructuring and cost savings initiatives		(0.2)		0.0		(0.1)		0.0
Non-GAAP research and development expenses as a percentage of product sales		19.1 %		19.7 %		17.5 %		17.5 9
GAAP selling, general and administrative expenses	\$	2,274	\$	1,572	\$	6,179	\$	5,414
Adjustments to selling, general and administrative expenses:								
Acquisition-related expenses (b)		(510)		(104)		(648)		(144)
Certain net charges pursuant to our restructuring and cost savings initiatives		_		_		(13)		_
Total adjustments to selling, general and administrative expenses		(510)		(104)		(661)		(144)
Non-GAAP selling, general and administrative expenses	\$	1,764	\$	1,468	\$	5,518	\$	5,270
GAAP selling, general and administrative expenses as a percentage of product sales		29.0 %		24.0 %		23.0 %		21.8 9
Acquisition-related expenses (b)		(6.5)		(1.6)		(2.4)		(0.6)
Certain net charges pursuant to our restructuring and cost savings initiatives		0.0		0.0		(0.1)		0.0
Non-GAAP selling, general and administrative expenses as a percentage of product sales	—	22.5 %		22.4 %		20.5 %		21.2 9
GAAP operating expenses	\$	6,925	\$	4,609	\$	20,293	\$	16,757
Adjustments to operating expenses:								J
Adjustments to cost of sales		(1,834)		(676)		(3,878)		(2,455)
Adjustments to research and development expenses		(40)		(33)		(84)		(93)
Adjustments to selling, general and administrative expenses		(510)		(104)		(661)		(144)
Certain net charges pursuant to our restructuring and cost savings initiatives (c)		(2)		1		(185)		8
Certain other expenses (d)		(3)		33		(694)		(511)
Total adjustments to operating expenses	_	(2,389)	_	(779)	_	(5,502)	_	(3,195)
Non-GAAP operating expenses	•	4,536	•	3.830	-	14,791	•	13,562

Provided February 6, 2024, as part of an oral presentation and is qualified by such, contains forward-looking statements, actual results may vary materially; Amgen disclaims any duty to update.

	Three months ended December 31,				Twelve months ended December 31,			
		2023		2022		2023		2022
GAAP operating income	\$	1,271	\$	2,230	\$	7,897	\$	9,566
Adjustments to operating expenses		2,389		779		5,502		3,195
Non-GAAP operating income	\$	3,660	\$	3,009	\$	13,399	\$	12,761
GAAP operating income as a percentage of product sales		16.2 %		34.0 %		29.3 %		38.6 9
Adjustments to cost of sales		23.4		10.4		14.4		9.9
Adjustments to research and development expenses		0.4		0.5		0.3		0.4
Adjustments to selling, general and administrative expenses		6.5		1.6		2.6		0.6
Certain net charges pursuant to our restructuring and cost savings initiatives (c)		0.1		0.0		0.7		0.0
Certain other expenses (d)		0.1		(0.6)		2.5		2.0
Non-GAAP operating income as a percentage of product sales		46.7 %		45.9 %		49.8 %		51.5 9
GAAP interest expense, net	\$	(821)	\$	(415)	\$	(2,875)	\$	(1,406)
Adjustments to interest expense, net:	•	(/		()	•	(=,=,=,		(.,,
Interest expense on acquisition-related debt (e)		19		5		807		5
Non-GAAP interest expense, net	\$	(802)	\$	(410)	\$	(2,068)	\$	(1,401)
GAAP other income (expense), net	\$	402	\$	(67)	\$	2.833	s	(814)
Adjustments to other income (expense), net	Ψ	402	Ψ	(07)	Ψ	2,000	*	(014)
Interest income and other expenses on acquisition-related debt (e)		(18)		_		(625)		_
Equity method investment basis difference amortization.				49		_		192
Net (gains)/losses from equity investments (f)		(217)		(39)		(1,522)		362
Total adjustments to other income (expense), net		(235)	_	10	_	(2.147)	_	554
Non-GAAP other income (expense), net	\$	167	\$	(57)	\$	686	\$	(260)
GAAP income before income taxes		852	\$	1.748	\$	7.855	\$	7.346
Adjustments to income before income taxes:	Ψ	032	Ψ	1,740	Ψ	7,000	*	7,040
Adjustments to operating expenses		2.389		779		5.502		3.195
Adjustments to interest expense, net		19		5		807		5
Adjustments to other income (expense), net		(235)		10		(2,147)		554
Total adjustments to income before income taxes		2,173	_	794	_	4,162	_	3,754
Non-GAAP income before income taxes	\$	3.025	\$	2.542	\$	12.017	\$	11,100
	_		_		_		Ť	
GAAP provision for income taxes	\$	85	\$	132	\$	1,138	\$	794
Adjustments to provision for income taxes:								
Income tax effect of the above adjustments (g)		404		163		846		690
Other income tax adjustments (h)	<u>-</u>	(7)	_	45	_	(1)	_	46
Total adjustments to provision for income taxes	······	397	_	208	_	845	_	736
Non-GAAP provision for income taxes	\$	482	Þ	340	Þ	1,983	)	1,530
GAAP tax as a percentage of income before taxes		10.0 %		7.6 %		14.5 %		10.8 9
Adjustments to provision for income taxes:								
Income tax effect of the above adjustments (g)		6.1		4.0		2.0		2.6
Other income tax adjustments (h)		(0.2)	_	1.8	_	0.0	_	0.4
Total adjustments to provision for income taxes		5.9	_	5.8	_	2.0	_	3.0
Non-GAAP tax as a percentage of income before taxes		15.9 %	_	13.4 %	_	16.5 %	_	13.8 9
GAAP net income	\$	767	\$	1,616	\$	6,717	\$	6,552
Adjustments to net income:								
Adjustments to income before income taxes, net of the income tax effect		1,769		631		3,316		3,064
Other income tax adjustments (h)		7	_	(45)		1	_	(46)
Total adjustments to net income		1,776	_	586		3,317	_	3,018
Non-GAAP net income	\$	2,543	\$	2,202	\$	10,034	\$	9,570

Note: Numbers may not add due to rounding



Amgen Inc.
GAAP to Non-GAAP Reconciliations
(In millions, except per-share data)
(Unaudited)
(continued from previous slide)

The following table presents the computations for GAAP and non-GAAP diluted earnings per share:

	Three months ended December 31, 2023		Three months ended December 31, 2022					
	GAAP Non-GAAP		GAAP		Non-	GAAP		
Net income	\$	767	\$	2,543	\$	1,616	\$	2,202
Weighted-average shares for diluted EPS		540		540		539		539
Diluted EPS	\$	1.42	\$	4.71	\$	3.00	\$	4.09
		elve mon				elve moi ecembe		
	GA	AP	Non-	GAAP	GA	AAP	Non-	GAAP
Net income	\$	6,717	\$	10,034	\$	6,552	\$	9,570
Weighted-average shares for diluted EPS		538		538		541		541

- a. The adjustments related primarily to noncash amortization of intangible assets from business acquisitions.
- b. For the three and twelve months ended December 31, 2023, the adjustments related primarily to acquisition-related costs related to our Horizon acquisition.
- c. For the three and twelve months ended December 31, 2023, the adjustments related primarily to separation costs associated with our restructuring plan initiated in early 2023.
- d. For the twelve months ended December 31, 2023, the adjustments related primarily to a net impairment charge for AMG 340. For the three months ended December 31, 2022, the adjustments related primarily to the change in fair values of contingent consideration liabilities. For the twelve months ended December 31, 2022, the adjustments related primarily to cumulative foreign currency translation adjustments from the divestiture of Gensenta.
- e. For the three and twelve months ended December 31, 2023, the adjustments included (i) interest expense and income on senior notes issued in March 2023 and (ii) debt issuance costs and other fees related to our bridge credit and term loan credit agreements, incurred prior to the closing of our acquisition of Horizon.
- f. For the twelve months ended December 31, 2023, the adjustments related primarily to our BeiGene, Ltd., equity fair value adjustment.
- g. The tax effect of the adjustments between our GAAP and non-GAAP results takes into account the tax treatment and related tax rate(s) that apply to each adjustment in the applicable tax jurisdiction(s). Generally, this results in a tax impact at the U.S. marginal tax rate for certain adjustments, including the majority of amortization of intangible assets and certain gains and losses on our investments in equity securities, whereas the tax impact of other adjustments, including expenses related to restructuring and cost savings initiatives, depends on whether the amounts are deductible in the respective tax jurisdictions and the applicable tax rate(s) in those jurisdictions. Due to these factors, the effective tax rate for the adjustments to our GAAP income before income taxes for the three and twelve months ended December 31, 2023, were 18.6% and 20.3%, respectively, compared to 20.5% and 18.4% for the corresponding periods of the prior year.
- h. The adjustments related to certain acquisition items, prior period and other items excluded from GAAP earnings.



# Amgen Inc. Reconciliations of Cash Flows (In millions) (Unaudited)

	December 31,			December 31,				
	202	23	2	022	2	2023	2	022
Net cash provided by operating activities	\$	538	\$	2,649	\$	8,471	\$	9,721
Net cash used in investing activities	(27	7,089)		(3,473)		(26,204)		(6,044)
Net cash provided by (used in) financing activities		2,754		(1,049)		21,048		(4,037)
(Decrease) increase in cash and cash equivalents	(23	3,797)		(1,873)		3,315		(360)
Cash and cash equivalents at beginning of period	3	4,741		9,502		7,629		7,989
Cash and cash equivalents at end of period	\$ 10	0,944	\$	7,629	\$	10,944	\$	7,629
		e mont Decemb			Tw	elve mon Decemb		
	202	23	2	022	2	2023	2	022
Net cash provided by operating activities	\$	538	\$	2,649	\$	8,471	\$	9,721
Capital expenditures		(249)		(340)		(1,112)		(936)
Free cash flow	\$	289	\$	2,309	\$	7,359	\$	8,785

Three months ended



Twelve months ended

#### Amgen Inc.

#### Reconciliation of GAAP Net Income to EBITDA and Debt Leverage Ratio Calculation

EBITDA<sup>(a)</sup>

(In millions) (Unaudited)

Twelve months ended December 31, 2023

GAAP Net Income \$ 6,717

Depreciation and amortization 4,071

Interest expense, net 2,875

Provision for income taxes 1,138

	As of December 31, 2023						
Current portion of long-term debt	\$	1,443					
Long-term debt		63,170					
Total GAAP Debt	\$	64,613					

14,801

	As of December 31, 20					
Total GAAP Debt	\$	64,613				
EBITDA	\$	14,801				
Debt leverage ratio		4.4				

<sup>(</sup>a) 2023 EBITDA was impacted by \$1,209 million in mark-to-market gains on our equity investment in BeiGene. In the first quarter of 2023, we began to account for our equity investment in BeiGene at fair value, with changes in fair value recorded in our GAAP earnings.



# Amgen Inc. Reconciliation of GAAP EPS Guidance to Non-GAAP EPS Guidance for the Year Ending December 31, 2024 (Unaudited)

GAAP diluted EPS guidance	\$ 8.42	_	\$ 9.87
Known adjustments to arrive at non-GAAP*:			
Acquisition-related expenses (a)	10.43		10.48
Non-GAAP diluted EPS guidance	\$ 18.90		\$ 20.30

Our GAAP diluted EPS guidance does not include the effect of GAAP adjustments triggered by events that may occur subsequent to this press release such as acquisitions, asset impairments, litigation, changes in fair value of our contingent consideration obligations and changes in fair value of our equity investments.

### Reconciliation of GAAP Tax Rate Guidance to Non-GAAP Tax Rate Guidance for the Year Ending December 31, 2024 (Unaudited)

GAAP tax rate guidance	11.5%	_	13.0%
Tax rate of known adjustments discussed above	4.0%	_	4.5%
Non-GAAP tax rate guidance	16.0%	_	17.0%



<sup>\*</sup> The known adjustments are presented net of their related tax impact, which amount to approximately \$2.60 per share.

<sup>(</sup>a) The adjustments include noncash amortization of intangible assets and fair value step-up of inventory acquired in business combinations.

## Q4 '23 Earnings Call

February 6, 2024

