



# Q2 '18 EARNINGS CALL

**JULY 26, 2018**

**AMGEN<sup>®</sup>**

# SAFE HARBOR STATEMENT

This presentation contains forward-looking statements that are based on management's current expectations and beliefs and are subject to a number of risks, uncertainties and assumptions that could cause actual results to differ materially from those described. All statements, other than statements of historical fact, are statements that could be deemed forward-looking statements, including statements about estimates of revenues, operating margins, capital expenditures, cash, other financial metrics, expected legal, arbitration, political, regulatory or clinical results or practices, customer and prescriber patterns or practices, reimbursement activities and outcomes and other such estimates and results. Forward-looking statements involve significant risks and uncertainties, including those discussed below and more fully described in the Securities and Exchange Commission (SEC) reports filed by Amgen, including Amgen's most recent annual report on Form 10-K and any subsequent periodic reports on Form 10-Q and Form 8-K. Please refer to Amgen's most recent Forms 10-K, 10-Q and 8-K for additional information on the uncertainties and risk factors related to our business. Unless otherwise noted, Amgen is providing this information as of July 26, 2018 and expressly disclaims any duty to update information contained in this presentation.

No forward-looking statement can be guaranteed and actual results may differ materially from those we project. Our results may be affected by our ability to successfully market both new and existing products domestically and internationally, clinical and regulatory developments involving current and future products, sales growth of recently launched products, competition from other products including biosimilars, difficulties or delays in manufacturing our products and global economic conditions. In addition, sales of our products are affected by pricing pressure, political and public scrutiny and reimbursement policies imposed by third-party payers, including governments, private insurance plans and managed care providers and may be affected by regulatory, clinical and guideline developments and domestic and international trends toward managed care and healthcare cost containment. Furthermore, our research, testing, pricing, marketing and other operations are subject to extensive regulation by domestic and foreign government regulatory authorities. We or others could identify safety, side effects or manufacturing problems with our products, including our devices, after they are on the market. Our business may be impacted by government investigations, litigation and product liability claims. In addition, our business may be impacted by the adoption of new tax legislation or exposure to additional tax liabilities. If we fail to meet the compliance obligations in the corporate integrity agreement between us and the U.S. government, we could become subject to significant sanctions. Further, while we routinely obtain patents for our products and technology, the protection offered by our patents and patent applications may be challenged, invalidated or circumvented by our competitors, or we may fail to prevail in present and future intellectual property litigation. We perform a substantial amount of our commercial manufacturing activities at a few key facilities, including in Puerto Rico, and also depend on third parties for a portion of our manufacturing activities, and limits on supply may constrain sales of certain of our current products and product candidate development. In addition, we compete with other companies with respect to many of our marketed products as well as for the discovery and development of new products. Discovery or identification of new product candidates cannot be guaranteed and movement from concept to product is uncertain; consequently, there can be no guarantee that any particular product candidate will be successful and become a commercial product. Further, some raw materials, medical devices and component parts for our products are supplied by sole third-party suppliers. Certain of our distributors, customers and payers have substantial purchasing leverage in their dealings with us. The discovery of significant problems with a product similar to one of our products that implicate an entire class of products could have a material adverse effect on sales of the affected products and on our business and results of operations. Our efforts to acquire other companies or products and to integrate the operations of companies we have acquired may not be successful. A breakdown, cyberattack or information security breach could compromise the confidentiality, integrity and availability of our systems and our data. Our stock price is volatile and may be affected by a number of events. Our business performance could affect or limit the ability of our Board of Directors to declare a dividend or our ability to pay a dividend or repurchase our common stock. We may not be able to access the capital and credit markets on terms that are favorable to us, or at all.

This presentation includes GAAP and non-GAAP financial measures. In accordance with the requirements of SEC Regulation G, reconciliations between these two measures, if these slides are in hard copy, accompany the hard copy presentation or, if these slides are delivered electronically, are available on the Company's website at [www.amgen.com](http://www.amgen.com) within the Investors section.

# AGENDA

<b>Introduction</b>	<b>Arvind Sood</b>
<b>Opening Remarks</b>	<b>Bob Bradway</b>
<b>Q2 '18 Business Results</b>	<b>David Meline</b>
<b>Global Commercial Review</b>	<b>Tony Hooper</b>
<b>R&amp;D Review</b>	<b>Sean Harper</b>
<b>Q&amp;A</b>	<b>All</b>

# INVESTING FOR LONG-TERM GROWTH

- **Strong double-digit, volume-driven growth from our new and recently launched products**
- **We are focused on innovative and differentiated medicines to address large unmet medical needs**
- **New product launches across neuroscience, nephrology and our biosimilar portfolio are helping to deliver on our long-term growth potential**
- **Strong free cash flows allow us to invest in innovation, including our investment in a new, next-generation manufacturing plant in the U.S.**
- **Our outlook remains strong**



# Q2 '18 BUSINESS RESULTS

**DAVID MELINE**

EXECUTIVE VICE PRESIDENT  
AND CHIEF FINANCIAL OFFICER

**AMGEN**<sup>®</sup>

# NON-GAAP EPS IS UP 17% IN Q2 '18

\$ Millions, Except Non-GAAP EPS

Item	Q2 '18	Q2 '17	B/(W) %
Revenue	\$6,059	\$5,810	4%
Product Sales	5,679	5,574	2%
Other Revenues	380	236	
<b>Non-GAAP Operating Expenses</b>	<b>2,928</b>	<b>2,735</b>	<b>(7)%</b>
Cost of Sales <i>% of product sales</i>	745    13.1%	710    12.7%	
R&D <i>% of product sales</i>	850    15.0%	851    15.3%	
SG&A <i>% of product sales</i>	1,333    23.5%	1,174    21.1%	
<b>Non-GAAP Operating Income <i>% of product sales</i></b>	<b>3,131    55.1%</b>	<b>3,075    55.2%</b>	<b>2%</b>
Other Income/(Expense)	(185)	(156)	
<b>Non-GAAP Net Income</b>	<b>\$2,529</b>	<b>\$2,410</b>	<b>5%</b>
<b>Non-GAAP EPS</b>	<b>\$3.83</b>	<b>\$3.27</b>	<b>17%</b>
Average Shares	660	738	11%
<b>Non-GAAP Tax Rate</b>	<b>14.2%</b>	<b>17.4%</b>	<b>3.2 pts</b>

All income statement items for Q2 '18 and/or Q2 '17, except revenue, other income/(expense) and average shares, are non-GAAP financial measures—if this slide is in hard copy, see reconciliations accompanying the presentation, or if this slide is delivered electronically, see reconciliations available at: [www.amgen.com](http://www.amgen.com) within the Investors section

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# FREE CASH FLOW WAS \$1.9B IN Q2 '18

\$ Billions

Cash Flow Data	Q2 '18	Q2 '17
Capital Expenditures	\$0.2	\$0.2
Free Cash Flow*	1.9	2.1
Share Repurchase	3.2	1.0
Dividends Paid	0.9	0.8
Balance Sheet Data	Q2 '18	Q2 '17
Cash and Investments	29.4	39.2
Debt Outstanding	34.5	35.1

\*Non-GAAP financial measure—if this slide is in hard copy, see reconciliations accompanying the presentation, or if this slide is delivered electronically, see reconciliations available at: [www.amgen.com](http://www.amgen.com) within the Investors section

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# 2018 GUIDANCE

	Updated Guidance	Previous Guidance
Revenue	\$22.5B–\$23.2B	\$21.9B–\$22.8B
Non-GAAP EPS*	\$13.30–\$14.00	\$12.80–\$13.70
Non-GAAP Tax Rate*	13.5%–14.5%	13.5%–14.5%
Capital Expenditures	~ \$750M	~ \$750M

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# GLOBAL COMMERCIAL REVIEW

**TONY HOOPER**

EXECUTIVE VICE PRESIDENT,  
GLOBAL COMMERCIAL OPERATIONS

**AMGEN**<sup>®</sup>

# Q2 '18 GLOBAL COMMERCIAL REVIEW

## \$ Millions, Net Sales

	Q2 '18			Q2 '17	YoY $\Delta$
	U.S.	ROW	Total	Total	Total
Repatha <sup>®</sup>	\$98	\$50	\$148	\$83	78%
BLINCYTO <sup>®</sup>	34	26	60	43	40%
KYPROLIS <sup>®</sup>	151	112	263	211	25%
Prolia <sup>®</sup>	396	214	610	505	21%
XGEVA <sup>®</sup>	339	113	452	395	14%
Nplate <sup>®</sup>	107	72	179	164	9%
Vectibix <sup>®</sup>	68	105	173	168	3%
Neulasta <sup>®</sup>	948	152	1,100	1,087	1%
Sensipar <sup>®</sup> /Mimpara <sup>®</sup>	330	90	420	427	(2%)
Parsabiv <sup>™</sup>	66	7	73	0	NM
Enbrel <sup>®</sup>	1,252	50	1,302	1,466	(11%)
Aranesp <sup>®</sup>	241	231	472	535	(12%)
EPOGEN <sup>®</sup>	250	0	250	292	(14%)
NEUPOGEN <sup>®</sup>	63	39	102	137	(26%)
Other*	24	51	75	61	23%
<b>Total Product Sales</b>	<b>\$4,367</b>	<b>\$1,312</b>	<b>\$5,679</b>	<b>\$5,574</b>	<b>2%</b>
<b>Total Revenues</b>			<b>\$6,059</b>	<b>\$5,810</b>	<b>4%</b>

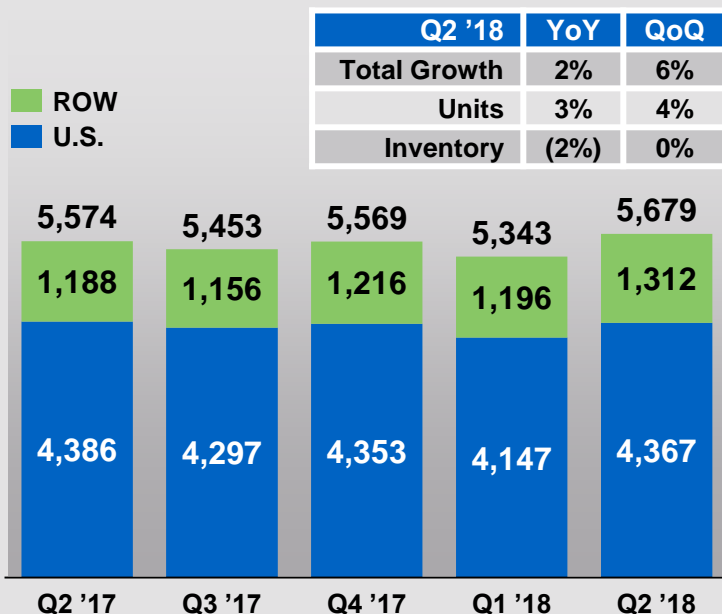
NM = not meaningful

\*Other includes Bergamo, MN Pharma, IMLYGIC<sup>®</sup>, Corlanor<sup>®</sup>, Aimovig<sup>™</sup> and KANJINTI<sup>™</sup>; KANJINTI<sup>™</sup> trade name provisionally approved by the U.S. Food and Drug Administration

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# Q2 '18 PRODUCT SALES

\$ Millions, Net Sales



## Highlights

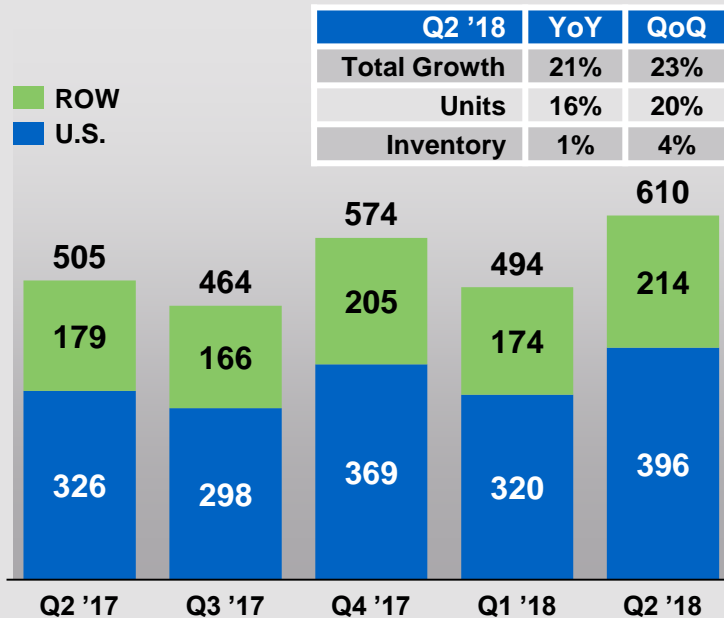
- Product sales grew 2%
- Numerous products delivering double-digit growth
- International sales grew 9%, excluding the impact of foreign exchange,\* driven by 14% unit growth
- Launched Aimovig™ for the treatment of migraine in the U.S. and our first biosimilar, KANJINTI™, a biosimilar version of Herceptin®, in Europe

\*Non-GAAP financial measure—if this slide is in hard copy, see reconciliations accompanying the presentation, or if this slide is delivered electronically, see reconciliations available at: [www.amgen.com](http://www.amgen.com) within the Investors section; Aimovig™ developed in collaboration with Novartis; KANJINTI™ trade name provisionally approved by FDA; Herceptin® is a registered trademark of Genentech; Note: Inventory represents wholesaler and, based on prescription data for Enbrel®, end-user inventories

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# Q2 '18 PROLIA® SALES GREW 21% YOY

## \$ Millions, Net Sales



	Q2 '18	YoY	QoQ
Total Growth		21%	23%
Units		16%	20%
Inventory		1%	4%

## Highlights

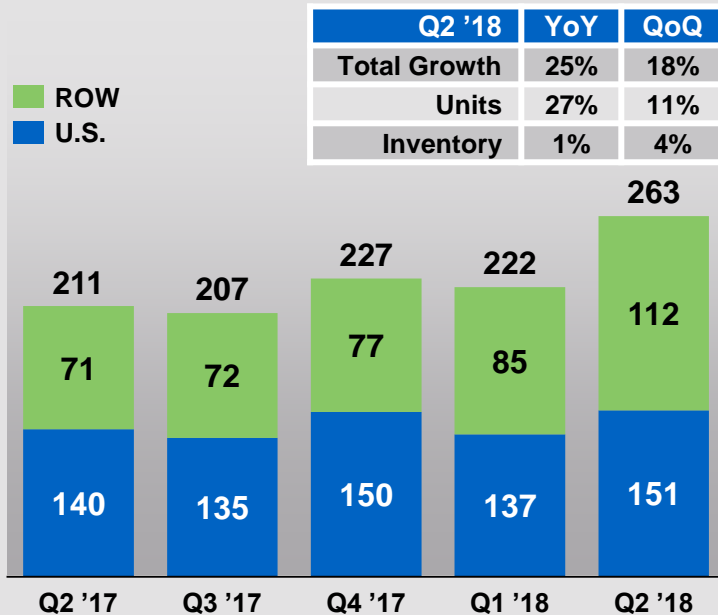
- Double-digit unit growth from share gains worldwide
  - Repeat injection rates remain strong
- Continuing to increase investment to support Prolia®
- Expect Prolia® will remain a significant growth driver

**Note: Inventory represents wholesaler inventories**

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# Q2 '18 KYPROLIS® SALES GREW 25% YOY

## \$ Millions, Net Sales



Q2 '18	YoY	QoQ
Total Growth	25%	18%
Units	27%	11%
Inventory	1%	4%

## Highlights

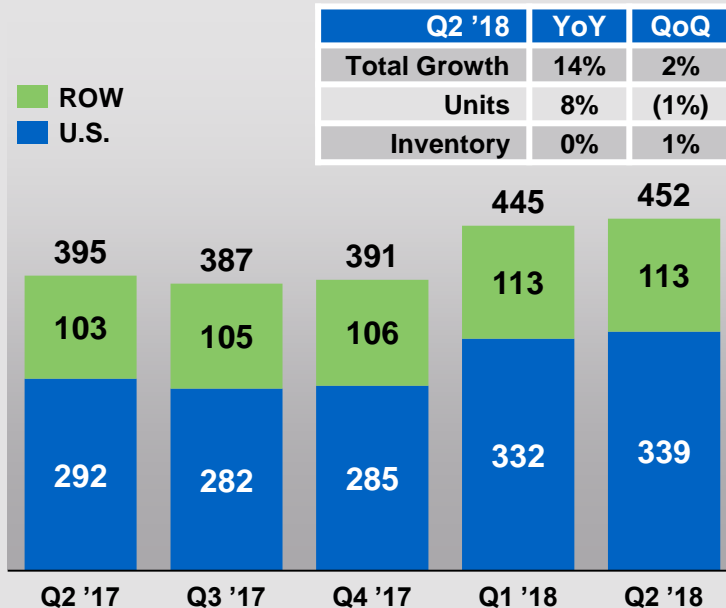
- Strong unit growth YoY driven primarily by ex-U.S. business
  - European business benefited from a \$27M clinical trial purchase in Q2
- Received approval in the U.S. and EU to include overall survival data from the ASPIRE study
- Reimbursement received in France

**Note: Inventory represents wholesaler inventories**

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# Q2 '18 XGEVA<sup>®</sup> SALES GREW 14% YOY

## \$ Millions, Net Sales



## Highlights

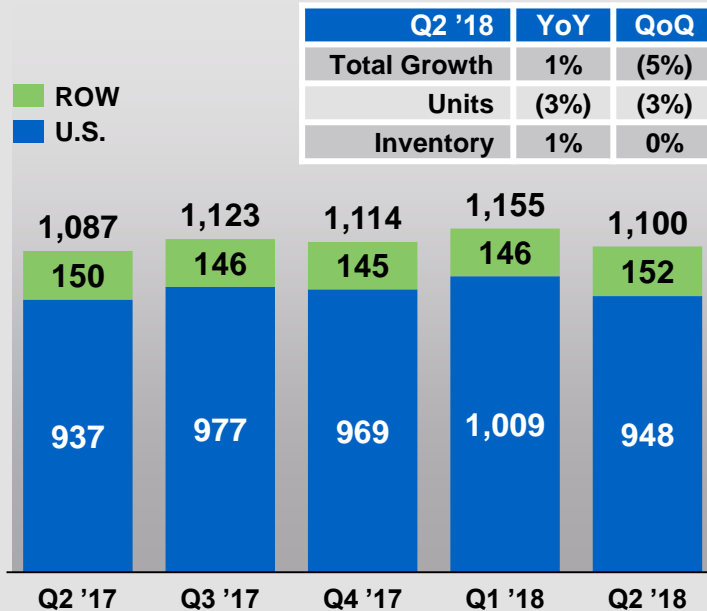
- YoY growth driven primarily from unit volume growth
- Positive feedback from physicians on multiple myeloma label update

**Note: Inventory represents wholesaler inventories**

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# Q2 '18 NEULASTA® SALES GREW 1% YOY

## \$ Millions, Net Sales



## Highlights

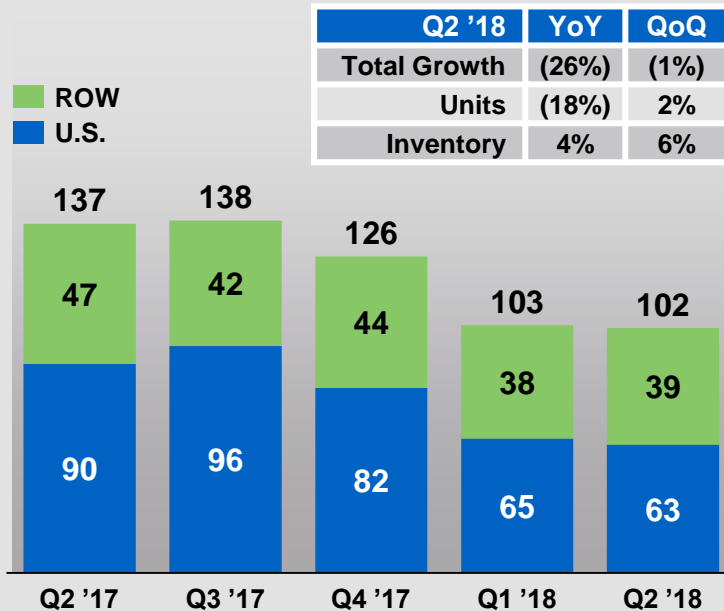
- Slight reduction in the overall segment in Q2 driving YoY unit volume decline
- Neulasta® Onpro® exited Q2 '18 with 63% of U.S. Neulasta® units sold
- Recently launched Onpro® in Germany, UK, Netherlands, Poland, Ireland and Austria
- Ready to compete if and when biosimilars enter

**Note: Inventory represents wholesaler inventories**  
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# Q2 '18 NEUPOGEN® SALES DECLINED 26% YOY

## \$ Millions, Net Sales



Q2 '18	YoY	QoQ
Total Growth	(26%)	(1%)
Units	(18%)	2%
Inventory	4%	6%

## Highlights

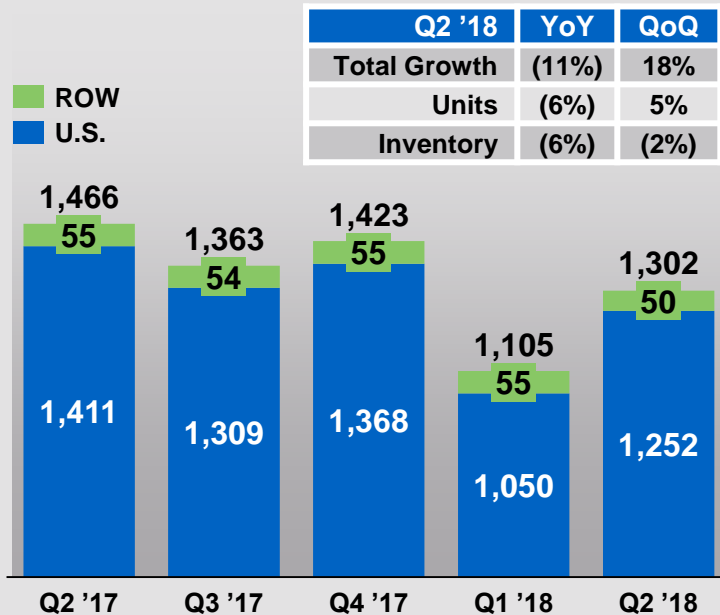
- Modest share loss trends continue
- In the U.S., NEUPOGEN® exited Q2 with nearly 37% unit share of short-acting segment
- Instills confidence in our own biosimilars portfolio

**Note: Inventory represents wholesaler inventories**

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# Q2 '18 ENBREL® SALES DECLINED 11% YOY

## \$ Millions, Net Sales



## Highlights

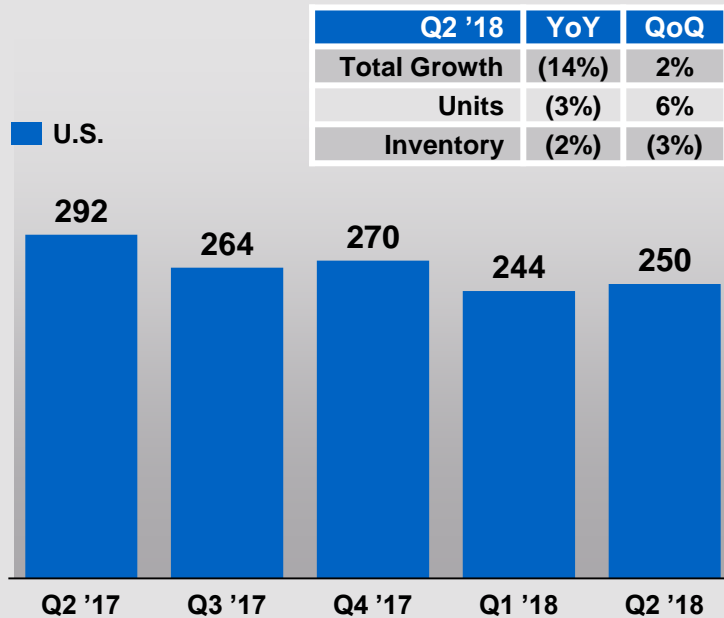
- YoY comparison reflects benefit in Q2 '17 from significant inventory build
- Segment growth and unit share trends consistent with recent quarters
- Net selling price\* expected to decline slightly versus 2017
- ENBREL Mini® with AutoTouch™† has been met with positive patient and customer feedback

\*Net selling price represents the impact of list price changes as well as contracting and access changes; †ENBREL Mini® single-dose prefilled cartridge with AutoTouch™ reusable autoinjector; Note: Inventory represents wholesaler and, based on prescription data, end-user inventories

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# Q2 '18 EPOGEN<sup>®</sup> SALES DECLINED 14% YOY

## \$ Millions, Net Sales



## Highlights

- YoY sales decline primarily due to lower net selling price\* driven by the extended supply agreement with DaVita

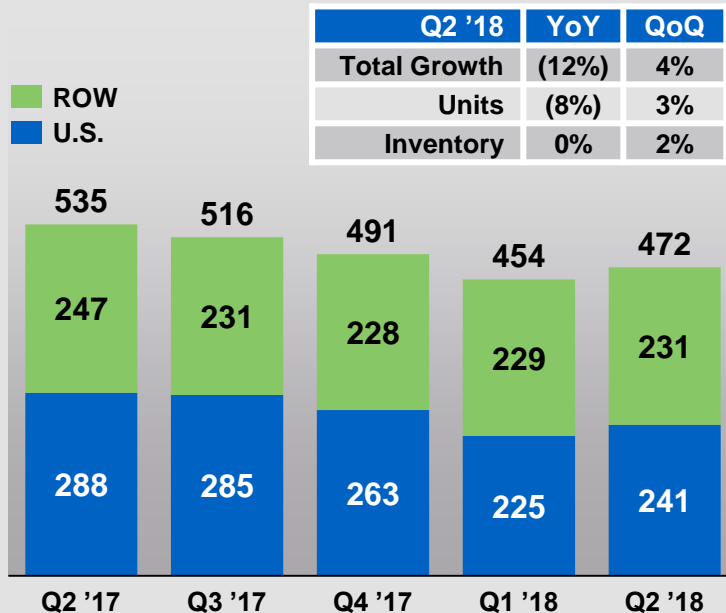
\*Net selling price represents the impact of list price changes as well as contracting and access changes

Note: Inventory represents wholesaler inventories

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# Q2 '18 ARANESP<sup>®</sup> SALES DECLINED 12% YOY

## \$ Millions, Net Sales



	Q2 '18	YoY	QoQ
Total Growth		(12%)	4%
Units		(8%)	3%
Inventory		0%	2%

## Highlights

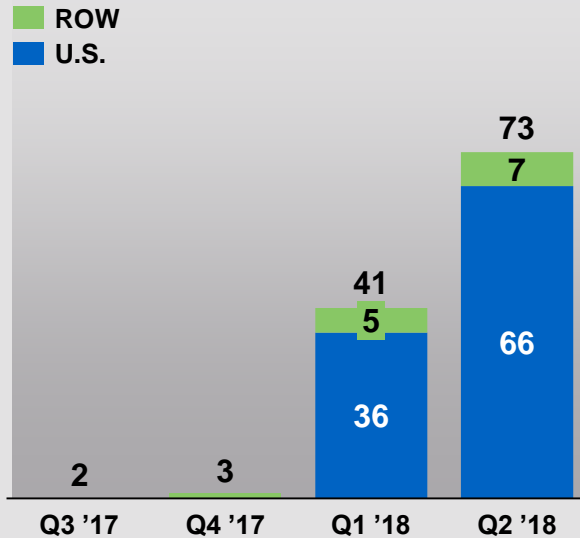
- YoY decline primarily driven by lower unit volume demand from increased competition
- Prepared to compete with the recently approved short-acting ESA biosimilar in the U.S.

**Note: Inventory represents wholesaler inventories; ESA = erythropoiesis-stimulating agent**

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# Q2 '18 PARSABIV™ SALES GREW DUE TO U.S. LAUNCH

## \$ Millions, Net Sales

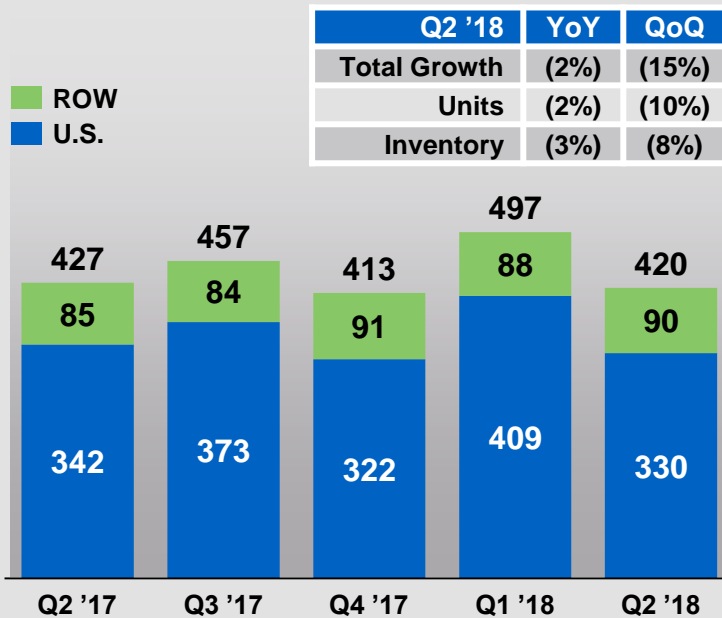


## Highlights

- Launched in several markets, including U.S., and off to a strong start
- Solid uptake at independent and mid-size dialysis providers
- Large dialysis organizations running pilots to determine treatment protocols

# Q2 '18 SENSIPAR® SALES DECLINED 2% YOY

## \$ Millions, Net Sales



	Q2 '18	YoY	QoQ
Total Growth		(2%)	(15%)
Units		(2%)	(10%)
Inventory		(3%)	(8%)

## Highlights

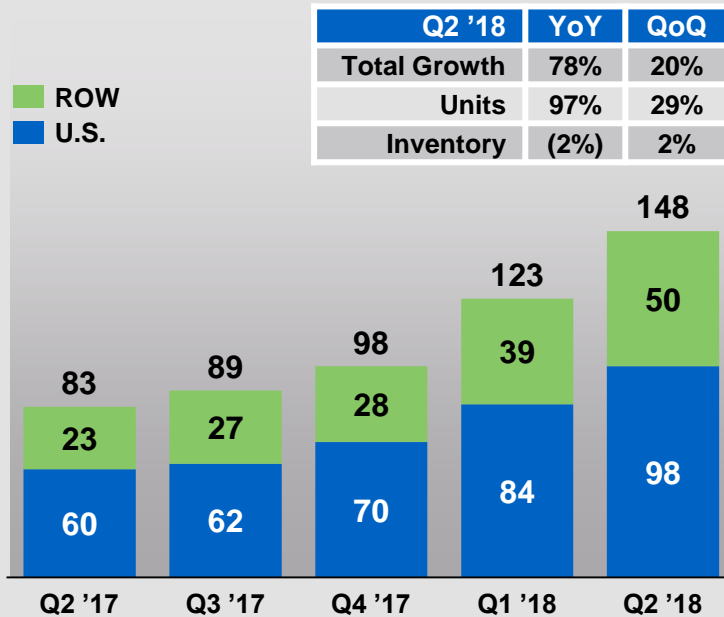
- YoY decline with launch of Parsabiv™
- Monitoring possible entry of generic competition, which may occur later this year

Note: Inventory represents wholesaler and, based on prescription data, end-user inventories through Q4 '17; Represents wholesaler inventory only beginning in Q1 '18

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# Q2 '18 REPATHA® SALES GREW 78% YOY

## \$ Millions, Net Sales



	Q2 '18	YoY	QoQ
Total Growth		78%	20%
Units		97%	29%
Inventory		(2%)	2%

## Highlights

- YoY growth driven by higher unit volume demand, offset partially by lower net selling price
- Actively promoting revised Repatha® labels
- Utilization management criteria being eased in some commercial plans with a move to simple physician attestation
- Increased rebates will contribute to lower net price

**Note: Inventory represents wholesaler inventories**

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# R&D REVIEW

**SEAN E. HARPER, M.D.**  
EXECUTIVE VICE PRESIDENT,  
RESEARCH AND DEVELOPMENT

**AMGEN**<sup>®</sup>

# Q2 '18 R&D UPDATE

## Neuroscience

- **Aimovig™ (erenumab-aooe)**
  - Approved in U.S. for the prevention of migraine in adults
  - CHMP positive opinion in EU for the prevention of migraine in adults with  $\geq 4$  migraine days per month
  - Supplemental Biologics License Application submitted for 140 mg autoinjector and prefilled syringe in U.S.
- **AMG 301**
  - PAC1 antibody in Phase 2 for migraine prevention
  - Data expected by year-end

CHMP = Committee for Medicinal Products for Human Use; PAC1 = pituitary adenylate cyclase-activating polypeptide type I receptor; Aimovig™ and AMG 301 are developed in collaboration with Novartis

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# Q2 '18 R&D UPDATE

## Neuroscience (cont'd)

- **AMG 520 (CNP520)**
  - **BACE1 inhibitor in Phase 3 for Alzheimer's disease**
  - **Differentiated clinical approach of treating earlier in disease continuum**
  - **Enrolling cognitively unimpaired 60–75-year-old subjects at increased risk for Alzheimer's disease**
    - **GENERATION S1 study: 1,340 subjects with two APOE4 alleles (homozygotes)**
    - **GENERATION S2 study: 2,000 subjects with at least one APOE4 allele (heterozygotes with elevated brain amyloid and homozygotes)**
  - **Primary outcomes**
    - **Time to diagnosis of mild cognitive impairment or dementia due to Alzheimer's disease**
    - **Change in the Alzheimer's Prevention Initiative Composite Cognitive Test Score**
  - **Data expected in 2024**

**BACE1 = beta-site amyloid precursor protein-cleaving enzyme-1; APOE = apolipoprotein E; Developed in collaboration with Novartis**

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# Q2 '18 R&D UPDATE

## Oncology

- **KYPROLIS®**
  - Label updates with ASPIRE OS data approved in U.S. and EU
  - Completed enrollment in Phase 3 study of KYPROLIS® + dexamethasone (Kd) + Darzalex® vs. Kd in R/R multiple myeloma
- **IMLYGIC®**
  - Completed enrollment in Phase 3 melanoma study in combination with Keytruda®
- **BLINCYTO®**
  - Full approval in EU for adult patients with Ph- R/R B-cell precursor ALL based on TOWER OS data
- **Phase 1 programs**
  - Advancing to clinic: AMG 562 (CD19 HLE-BiTE®), AMG 427 (FLT3 HLE-BiTE®), AMG 424 (CD38 XmAb™), AMG 119 (DLL3 CART)
  - Data expected by year-end: AMG 420 (BCMA BiTE®), AMG 330 (CD33 BiTE®)

OS = overall survival; R/R = relapsed/refractory; Ph- = Philadelphia chromosome-negative; ALL = acute lymphoblastic leukemia; HLE = half-life extended; BiTE® = bispecific T-cell engager; FLT3 = fms-like tyrosine kinase 3; DLL3 = delta-like protein 3; CAR-T = chimeric antigen receptor enhanced T cells; BCMA = B-cell maturation antigen  
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# ADVANCING 13 BiTE® PROGRAMS, INCLUDING EXTENDED HALF-LIFE MOLECULES COMPATIBLE WITH WEEKLY DOSING

## Preclinical

## Clinical

Short-Acting  
BiTE® Format

**BLINCYTO®†**  
CD19  
Lymphoma

**AMG 330\***  
CD33  
Leukemia

**AMG 420\***  
BCMA  
Multiple Myeloma

**AMG 596\***  
EGFRviii  
Brain

Half-Life  
Extended BiTE®  
Format

Prostate

Gastric

Multiple Indications

Melanoma

Leukemia

**AMG 673\***  
CD33  
Leukemia

**AMG 701\***  
BCMA  
Multiple Myeloma

**AMG 562\*\***  
CD19  
Lymphoma

**AMG 757\***  
DLL3  
Small Cell Lung Cancer

\*Phase 1 development

†Phase 2 development

\*\*Not yet enrolling patients; EGFRviii = epidermal growth factor receptor variant iii

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# Q2 '18 R&D UPDATE

## Cardiovascular

- **Repatha<sup>®</sup>**
  - New indication in EU for adults with established ASCVD to reduce cardiovascular risk by lowering LDL-C levels based on Repatha<sup>®</sup> cardiovascular outcomes study

## Bone

- **Prolia<sup>®</sup>**
  - Approved in U.S. and EU for the treatment of glucocorticoid-induced osteoporosis
- **EVENTITY<sup>™</sup>**
  - Resubmitted Biologics License Application to the FDA for the treatment of osteoporosis in postmenopausal women at high risk for fracture

ASCVD = atherosclerotic cardiovascular disease (myocardial infarction, stroke or peripheral arterial disease); LDL-C = low-density lipoprotein cholesterol; EVENTITY<sup>™</sup> is developed with UCB globally, as well as Astellas in Japan, trade name provisionally approved by FDA

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# Q2 '18 R&D UPDATE

## Biosimilars

- **KANJINTI™ (ABP 980, biosimilar trastuzumab)**
  - Approved in EU for treatment of HER2-positive metastatic breast cancer, HER2-positive early breast cancer and HER2-positive metastatic adenocarcinoma of the stomach or gastroesophageal junction
  - Received Complete Response Letter in U.S.
- **ABP 710 (biosimilar infliximab)**
  - Completed primary analysis of a Phase 3 study in rheumatoid arthritis

HER2 = human epidermal growth factor receptor 2; KANJINTI™ trade name provisionally approved by FDA

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# Q2 '18 EARNINGS CALL

**JULY 26, 2018**

**AMGEN<sup>®</sup>**



# RECONCILIATIONS

**Amgen Inc.**  
**Consolidated Statements of Income - GAAP**  
(In millions, except per share data)  
(Unaudited)

	Three months ended June 30,		Six months ended June 30,	
	2018	2017	2018	2017
Revenues:				
Product sales.....	\$ 5,679	\$ 5,574	\$ 11,022	\$ 10,773
Other revenues.....	380	236	591	501
Total revenues.....	<u>6,059</u>	<u>5,810</u>	<u>11,613</u>	<u>11,274</u>
Operating expenses:				
Cost of sales.....	1,024	1,024	1,968	2,020
Research and development.....	869	873	1,629	1,642
Selling, general and administrative.....	1,353	1,209	2,480	2,273
Other.....	(19)	6	(22)	50
Total operating expenses.....	<u>3,227</u>	<u>3,112</u>	<u>6,055</u>	<u>5,985</u>
Operating income.....	2,832	2,698	5,558	5,289
Interest expense, net.....	347	321	685	647
Interest and other income, net.....	162	165	393	360
Income before income taxes.....	2,647	2,542	5,266	5,002
Provision for income taxes.....	351	391	659	780
Net income.....	<u>\$ 2,296</u>	<u>\$ 2,151</u>	<u>\$ 4,607</u>	<u>\$ 4,222</u>
Earnings per share:				
Basic.....	\$ 3.50	\$ 2.93	\$ 6.76	\$ 5.74
Diluted.....	\$ 3.48	\$ 2.91	\$ 6.73	\$ 5.71
Weighted-average shares used in calculation of earnings per share:				
Basic.....	656	734	682	736
Diluted.....	660	738	685	740

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**Amgen Inc.**  
**Consolidated Balance Sheets - GAAP**  
(In millions)

	<u>June 30, 2018</u>	<u>December 31, 2017</u>
<b>Assets</b>		
Current assets:		
Cash, cash equivalents and marketable securities.....	\$ 29,395	\$ 41,678
Trade receivables, net.....	3,504	3,237
Inventories.....	3,063	2,834
Other current assets.....	2,008	1,727
Total current assets.....	<u>37,970</u>	<u>49,476</u>
Property, plant and equipment, net.....	4,922	4,989
Intangible assets, net.....	8,443	8,609
Goodwill.....	14,724	14,761
Other assets.....	1,625	2,119
Total assets.....	<u>\$ 67,684</u>	<u>\$ 79,954</u>
<b>Liabilities and Stockholders' Equity</b>		
Current liabilities:		
Accounts payable and accrued liabilities.....	\$ 6,917	\$ 7,868
Current portion of long-term debt.....	4,288	1,152
Total current liabilities.....	<u>11,205</u>	<u>9,020</u>
Long-term debt.....	30,209	34,190
Long-term deferred tax liabilities.....	1,155	1,166
Long-term tax liabilities.....	8,763	9,099
Other noncurrent liabilities.....	1,443	1,238
Stockholders' equity.....	14,909	25,241
Total liabilities and stockholders' equity.....	<u>\$ 67,684</u>	<u>\$ 79,954</u>
Shares outstanding.....	649	722

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Amgen Inc.  
GAAP to Non-GAAP Reconciliations  
(Dollars in millions)  
(Unaudited)

	Three months ended		Six months ended	
	2018 June 30	2017 June 30	2018 June 30	2017 June 30
<b>GAAP cost of sales</b>	\$ 1,024	\$ 1,024	\$ 1,968	\$ 2,020
Adjustments to cost of sales:				
Acquisition-related expenses (a)	(279)	(314)	(545)	(628)
<b>Total adjustments to cost of sales</b>	<b>(279)</b>	<b>(314)</b>	<b>(545)</b>	<b>(628)</b>
<b>Non-GAAP cost of sales</b>	<b>\$ 745</b>	<b>\$ 710</b>	<b>\$ 1,423</b>	<b>\$ 1,392</b>
<b>GAAP cost of sales as a percentage of product sales</b>	<b>18.0%</b>	<b>18.4%</b>	<b>17.2%</b>	<b>18.8%</b>
Acquisition-related expenses (a)	-4.9	-6.7	-5.0	-5.9
<b>Non-GAAP cost of sales as a percentage of product sales</b>	<b>13.1%</b>	<b>12.7%</b>	<b>12.9%</b>	<b>12.9%</b>
<b>GAAP research and development expenses</b>	<b>\$ 869</b>	<b>\$ 873</b>	<b>\$ 1,629</b>	<b>\$ 1,642</b>
Adjustments to research and development expenses:				
Acquisition-related expenses (a)	(19)	(19)	(40)	(38)
Certain net charges pursuant to our restructuring initiative	-	-	-	(8)
<b>Total adjustments to research and development expenses</b>	<b>(19)</b>	<b>(22)</b>	<b>(40)</b>	<b>(43)</b>
<b>Non-GAAP research and development expenses</b>	<b>\$ 850</b>	<b>\$ 851</b>	<b>\$ 1,589</b>	<b>\$ 1,599</b>
<b>GAAP research and development expenses as a percentage of product sales</b>	<b>15.3%</b>	<b>15.7%</b>	<b>14.8%</b>	<b>15.2%</b>
Acquisition-related expenses (a)	-0.3	-0.3	-0.4	-0.3
Certain net charges pursuant to our restructuring initiative	0.0	-0.1	0.0	-0.1
<b>Non-GAAP research and development expenses as a percentage of product sales</b>	<b>15.0%</b>	<b>15.3%</b>	<b>14.4%</b>	<b>14.8%</b>
<b>GAAP selling, general and administrative expenses</b>	<b>\$ 1,363</b>	<b>\$ 1,209</b>	<b>\$ 2,480</b>	<b>\$ 2,273</b>
Adjustments to selling, general and administrative expenses:				
Acquisition-related expenses (a)	(20)	(32)	(45)	(57)
Certain net charges pursuant to our restructuring initiative	-	(3)	-	(3)
Other	-	(3)	-	(3)
<b>Total adjustments to selling, general and administrative expenses</b>	<b>(20)</b>	<b>(38)</b>	<b>(45)</b>	<b>(63)</b>
<b>Non-GAAP selling, general and administrative expenses</b>	<b>\$ 1,343</b>	<b>\$ 1,174</b>	<b>\$ 2,435</b>	<b>\$ 2,210</b>
<b>GAAP selling, general and administrative expenses as a percentage of product sales</b>	<b>23.8%</b>	<b>21.7%</b>	<b>22.5%</b>	<b>21.1%</b>
Acquisition-related expenses (a)	-0.3	-0.5	-0.4	-0.6
Certain net charges pursuant to our restructuring initiative	0.0	0.0	0.0	0.0
Other	0.0	-0.1	0.0	0.0
<b>Non-GAAP selling, general and administrative expenses as a percentage of product sales</b>	<b>23.5%</b>	<b>21.1%</b>	<b>22.1%</b>	<b>20.5%</b>
<b>GAAP operating expenses</b>	<b>\$ 3,227</b>	<b>\$ 3,112</b>	<b>\$ 6,055</b>	<b>\$ 5,985</b>
Adjustments to operating expenses:				
Adjustments to cost of sales	(279)	(314)	(545)	(628)
Adjustments to research and development expenses	(19)	(22)	(40)	(43)
Adjustments to selling, general and administrative expenses	(20)	(32)	(45)	(60)
Certain net charges pursuant to our restructuring initiative (b)	7	(9)	6	(46)
Certain other expenses	(25)	-	-	-
Acquisition-related adjustments (c)	37	3	41	(4)
<b>Total adjustments to operating expenses</b>	<b>(229)</b>	<b>(337)</b>	<b>(611)</b>	<b>(781)</b>
<b>Non-GAAP operating expenses</b>	<b>\$ 2,998</b>	<b>\$ 2,775</b>	<b>\$ 5,444</b>	<b>\$ 5,204</b>
<b>GAAP operating income</b>	<b>\$ 2,832</b>	<b>\$ 2,898</b>	<b>\$ 5,558</b>	<b>\$ 6,289</b>
Adjustments to operating expenses	299	377	611	781
<b>Non-GAAP operating income</b>	<b>\$ 3,131</b>	<b>\$ 3,075</b>	<b>\$ 6,169</b>	<b>\$ 6,070</b>
<b>GAAP operating income as a percentage of product sales</b>	<b>49.9%</b>	<b>48.4%</b>	<b>50.4%</b>	<b>48.1%</b>
Adjustments to cost of sales	4.9	5.7	5.0	5.9
Adjustments to research and development expenses	0.3	0.4	0.4	0.4
Adjustments to selling, general and administrative expenses	0.3	0.8	0.4	0.6
Certain net charges pursuant to our restructuring initiative (b)	0.0	0.2	0.0	0.3
Certain other expenses	0.4	0.0	0.2	0.0
Acquisition-related adjustments (c)	-0.7	-0.1	-0.4	0.0
<b>Non-GAAP operating income as a percentage of product sales</b>	<b>55.1%</b>	<b>55.2%</b>	<b>56.0%</b>	<b>56.3%</b>
<b>GAAP interest and other income, net</b>	<b>\$ 162</b>	<b>\$ 165</b>	<b>\$ 393</b>	<b>\$ 360</b>
Adjustments to other income (d)	-	-	(75)	(78)
<b>Non-GAAP interest and other income, net</b>	<b>\$ 162</b>	<b>\$ 165</b>	<b>\$ 318</b>	<b>\$ 360</b>
<b>GAAP income before income taxes</b>	<b>\$ 2,647</b>	<b>\$ 2,642</b>	<b>\$ 5,266</b>	<b>\$ 5,002</b>
Adjustments to operating expenses	299	377	611	781
Adjustments to other income (d)	-	-	(75)	-
<b>Non-GAAP income before income taxes</b>	<b>\$ 2,946</b>	<b>\$ 2,919</b>	<b>\$ 5,802</b>	<b>\$ 5,783</b>
<b>GAAP provision for income taxes</b>	<b>\$ 351</b>	<b>\$ 391</b>	<b>\$ 659</b>	<b>\$ 780</b>
Adjustments to provision for income taxes:				
Income tax effect of the above adjustments (e)	74	117	138	236
Other income tax adjustments (f)	(8)	-	10	24
<b>Total adjustments to provision for income taxes</b>	<b>66</b>	<b>118</b>	<b>148</b>	<b>260</b>
<b>Non-GAAP provision for income taxes</b>	<b>\$ 417</b>	<b>\$ 509</b>	<b>\$ 807</b>	<b>\$ 1,040</b>
<b>GAAP tax as a percentage of income before taxes</b>	<b>13.3%</b>	<b>15.4%</b>	<b>12.5%</b>	<b>15.6%</b>
Adjustments to provision for income taxes:				
Income tax effect of the above adjustments (e)	1.2	2.0	1.4	2.0
Other income tax adjustments (f)	-0.3	0.0	0.2	0.4
<b>Total adjustments to provision for income taxes</b>	<b>0.9</b>	<b>2.0</b>	<b>1.4</b>	<b>2.4</b>
<b>Non-GAAP tax as a percentage of income before taxes</b>	<b>14.2%</b>	<b>17.4%</b>	<b>13.9%</b>	<b>18.0%</b>
<b>GAAP net income</b>	<b>\$ 2,296</b>	<b>\$ 2,151</b>	<b>\$ 4,607</b>	<b>\$ 4,222</b>
Adjustments to net income:				
Adjustments to income before income taxes, net of the income tax effect	225	280	398	545
Other income tax adjustments (f)	8	(1)	(10)	(24)
<b>Total adjustments to net income</b>	<b>233</b>	<b>279</b>	<b>388</b>	<b>521</b>
<b>Non-GAAP net income</b>	<b>\$ 2,529</b>	<b>\$ 2,430</b>	<b>\$ 4,995</b>	<b>\$ 4,743</b>

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**Amgen Inc.**  
**GAAP to Non-GAAP Reconciliations**  
(In millions, except per share data)  
(Unaudited)

The following table presents the computations for GAAP and non-GAAP diluted EPS.

	<u>Three months ended June 30, 2018</u>		<u>Three months ended June 30, 2017</u>	
	<u>GAAP</u>	<u>Non-GAAP</u>	<u>GAAP</u>	<u>Non-GAAP</u>
Net income.....	\$ 2,296	\$ 2,529	\$ 2,151	\$ 2,410
Weighted-average shares for diluted EPS.....	660	660	738	738
Diluted EPS.....	<u>\$ 3.48</u>	<u>\$ 3.83</u>	<u>\$ 2.91</u>	<u>\$ 3.27</u>
	<u>Six months ended June 30, 2018</u>		<u>Six months ended June 30, 2017</u>	
	<u>GAAP</u>	<u>Non-GAAP</u>	<u>GAAP</u>	<u>Non-GAAP</u>
Net income.....	\$ 4,607	\$ 4,995	\$ 4,222	\$ 4,743
Weighted-average shares for diluted EPS.....	685	685	740	740
Diluted EPS.....	<u>\$ 6.73</u>	<u>\$ 7.29</u>	<u>\$ 5.71</u>	<u>\$ 6.41</u>

- (a) The adjustments related primarily to non-cash amortization of intangible assets acquired in business combinations.
- (b) For the six months ended June 30, 2017, the adjustment related primarily to severance expenses associated with our restructuring initiative.
- (c) For the three and six months ended June 30, 2018, the adjustment related primarily to the change in fair values of contingent consideration liabilities.
- (d) For the six months ended June 30, 2018, the adjustment related to the net gain associated with the Kirin-Amgen share acquisition.
- (e) The tax effect of the adjustments between our GAAP and non-GAAP results takes into account the tax treatment and related tax rate(s) that apply to each adjustment in the applicable tax jurisdiction(s). Generally, this results in a tax impact at the U.S. marginal tax rate for certain adjustments, including the majority of amortization of intangible assets, whereas the tax impact of other adjustments, including restructuring expense, depends on whether the amounts are deductible in the respective tax jurisdictions and the applicable tax rate(s) in those jurisdictions. Due to these factors, the effective tax rates for the adjustments to our GAAP income before income taxes, for the three and six months ended June 30, 2018 were 24.7% and 25.7%, compared with 31.0% and 30.2% for the corresponding periods of the prior year.
- (f) The adjustments related primarily to certain acquisition items and prior period items excluded from GAAP earnings.

**Amgen Inc.**  
**Reconciliations of Cash Flows**  
(In millions)  
(Unaudited)

	<b>Three months ended</b>		<b>Six months ended</b>	
	<b>June 30,</b>		<b>June 30,</b>	
	<b>2018</b>	<b>2017</b>	<b>2018</b>	<b>2017</b>
Net cash provided by operating activities.....	\$ 2,102	\$ 2,326	\$ 4,829	\$ 4,711
Net cash provided by (used in) investing activities .....	2,938	(1,813)	17,844	(1,970)
Net cash used in financing activities.....	(4,650)	(1,242)	(16,342)	(3,353)
Increase (decrease) in cash and cash equivalents.....	390	(729)	6,331	(612)
Cash and cash equivalents at beginning of period.....	9,741	3,358	3,800	3,241
Cash and cash equivalents at end of period.....	<u>\$ 10,131</u>	<u>\$ 2,629</u>	<u>\$ 10,131</u>	<u>\$ 2,629</u>

	<b>Three months ended</b>		<b>Six months ended</b>	
	<b>June 30,</b>		<b>June 30,</b>	
	<b>2018</b>	<b>2017</b>	<b>2018</b>	<b>2017</b>
Net cash provided by operating activities.....	\$ 2,102	\$ 2,326	\$ 4,829	\$ 4,711
Capital expenditures.....	(187)	(185)	(342)	(353)
Free cash flow.....	<u>\$ 1,915</u>	<u>\$ 2,141</u>	<u>\$ 4,487</u>	<u>\$ 4,358</u>

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**Reconciliation of GAAP EPS Guidance to Non-GAAP  
EPS Guidance for the Year Ending December 31, 2018  
(Unaudited)**

<b>GAAP diluted EPS guidance</b> .....	\$	11.83	-	\$	12.62
<b>Known adjustments to arrive at non-GAAP*:</b>					
Acquisition-related expenses (a).....			1.35		
Restructuring charges.....		0.02	-		0.11
Certain other expenses.....			0.03		
Tax adjustments (b).....			(0.02)		
<b>Non-GAAP diluted EPS guidance</b> .....	<u>\$</u>	<u>13.30</u>	<u>-</u>	<u>\$</u>	<u>14.00</u>

\* The known adjustments are presented net of their related tax impact, which amount to approximately \$0.40 per share, in the aggregate.

(a) The adjustments relate primarily to non-cash amortization of intangible assets acquired in business combinations.

(b) The adjustments relate primarily to certain acquisition items and prior period items excluded from GAAP earnings.

Our GAAP diluted EPS guidance does not include the effect of GAAP adjustments triggered by events that may occur subsequent to this press release such as acquisitions, asset impairments, litigation and changes in the fair value of our contingent consideration.

**Reconciliation of GAAP Tax Rate Guidance to Non-GAAP  
Tax Rate Guidance for the Year Ending December 31, 2018  
(Unaudited)**

		<u>2018</u>	
<b>GAAP tax rate guidance</b> .....	12.5%	-	13.5%
Tax rate effect of known adjustments discussed above.....		1.0%	
<b>Non-GAAP tax rate guidance</b> .....	<u>13.5%</u>	<u>-</u>	<u>14.5%</u>

**Amgen Inc.**  
**International Sales Performance Adjusted for Foreign Exchange**

Amgen has presented international sales performance excluding the impact of foreign exchange. This measure adjusts for the translation effect of changes in average foreign exchange rates between the current period and the corresponding period in the prior year. Amgen's calculation to adjust for the impact of foreign exchange results in prior period weighted-average, foreign exchange rates being applied to current period product sales. Amgen believes that excluding the impact of foreign exchange enhances an investor's overall understanding of the financial performance and prospects for the future of Amgen's core business activities by facilitating comparisons of results of core business operations among current, past and future periods.



# Q2 '18 EARNINGS CALL

**JULY 26, 2018**

**AMGEN<sup>®</sup>**